Health and Wellbeing Board Details		ROCR approval applied for Version 3
Please select Health and Wellbeing Board:		
Warwickshire		
	Please provide:	_
	Chris Lewington	
	chrislewington@warwickshire.gov.uk	

Health and Wellbeing Board Payment for Performance

There is no need to enter any data on this sheet. All values will be populated from entries elsewhere in the template

Warwickshire

1. I	Red	uctior	ı in	non	е	lective	activity	
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Baseline of Non Elective Activity (Q4 13/14 - Q3 14/15) 51,479

Change in Non Elective Activity -1,185

% Change in Non Elective Activity -2.3%

2. Calculation of Performance and NHS Commissioned Ringfenced Funds

Figures in £

Financial Value of Non Elective Saving/ Performance Fund 2,134,174

Combined total of Performance and Ringfenced Funds 9,528,324

Ringfenced Fund 7,394,150

Value of NHS Commissioned Services 15,045,000

Shortfall of Contribution to NHS Commissioned Services

2015/16 Quarterly Breakdown of P4P

	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16
Cumulative Quarterly Baseline of Non Elective Activity	13,024	25,747	38,609	51,479
Cumulative Change in Non Elective Activity	-301	-593	-889	-1,185
Cumulative % Change in Non Elective Activity	-0.6%	-1.2%	-1.7%	-2.3%
Financial Value of Non Elective Saving/ Performance Fund (£)	541,253	527,025	532,783	533,114

Health and Wellbeing Funding Sources

Warwickshire

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Cross Contribution Cross C	'	
Local Authority Social Services Warwickshire 3,233 <pre> <pre> <pre> Please select Local Authority> <pre> <pre> Please select Local Authority> <pre> <pre> Please select Local Authority> <pre> <pre> <pre> <pre> Please select Local Authority> <pre> <pre> <pre> <pre> <pre> Please select Local Authority> </pre> <pre> <pre> <pre> <pre> <pre> <pre> <pre> Please select Local Authority> </pre> <pre> <pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre></pre>		Gross Contri
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	Total Contribution	3,233

ution (£000)		
2015/16		
3,169		
3,169		
11,036 15,500		
6,432		
32,968		
32,900		
-		
36,137		

Summary of Health and Wellbeing Board Schemes

Warwickshire

Please complete white cells

Summary of Total BCF Expenditure

			Please confirm	n the amount	If different to the figure in cell D18, please indicate the total amount
	From 3. HWB	Expenditure	allocated for t	he protection	from the BCF that has been allocated for the protection of adult social
	Pla	an	of adult so	cial care	care services
	2014/15	2015/16	2014/15	2015/16	
Acute	-	-			
Mental Health	1,710	6,737			
Community Health	2,793	6,674			
Continuing Care	-	5,372			
Primary Care	-	-			
Social Care	10,929	15,129	10,242	10,242	£10,242k as per s.256 value
Other	-	300			
Total	15,432	34,212		10,242	

Summary of NHS Commissioned out of hospital services spend from MINIMUM BCF Pool

	From 3. HWB Expenditure
	2015/16
Mental Health	6,237
Community Health	6,674
Continuing Care	
Primary Care	
Social Care	2,134
Other	-
Total	15,045

Summary of Benefits

			From 5.HWB
	From 4. HV	VB Benefits	P4P metric
	2014/15	2015/16	2015/16
Reduction in permanent residential admissions	-	-	
Increased effectiveness of reablement	-	-	
Reduction in delayed transfers of care	-	-	
Reduction in non-elective (general + acute only)	-	-	2,134
Other	-	-	
Total	-	-	2,134

HWB benefits not yet confirmed

Health and Wellbeing Board Expenditure Plan

Warwickshire

Please complete white cells (for as many rows as required):

				Expe	nditure				
Scheme Name	Area of Spend	Please specify if Other	Commissioner	if Joint % NHS	if Joint % LA	Provider	Source of Funding		2015/16 (£000)
	•	- полосороступ сто							(11111)
erformance fund - linked to 2.3% reduction in									
mergency admissions	Social Care		CCG			Local Authority	CCG Minimum Contribution		2,
ntermediate Care/Community Teams	Community Health		CCG			NHS Community Provider	CCG Minimum Contribution	2,793	
sischarge to Assess Beds (D2A)	Community Health		CCG			Private Sector	CCG Minimum Contribution	-	1,0
Moving-on beds	Social Care		Local Authority			Private Sector	CCG Minimum Contribution	-	4
nnovation fund	Other	TBA	Joint			Local Authority	CCG Minimum Contribution		1
Social Care costs associated with D2A	Social Care		Local Authority			Private Sector	CCG Minimum Contribution	-	
						NHS Mental Health			
Carers Breaks	Mental Health		CCG			Provider	CCG Minimum Contribution	1,210	1,
mproving Access to Pyschological Therapies	Mental Health		CCG			NHS Mental Health Provider	CCG Minimum Contribution		2,
improving Access to Fyschological merapies	Wentar realtr		000			NHS Mental Health	CCG William Contribution	-	۷,
D Respite services	Mental Health		CCG			Provider	CCG Minimum Contribution	-	2,
loint Funded & CHC packages	Continuing Care		Joint			Private Sector	CCG Minimum Contribution	-	5,
/oluntary sector	Community Health		CCG			Charity/Voluntary Sector	CCG Minimum Contribution	_	-,
Reablement	Social Care		Local Authority			Local Authority	CCG Minimum Contribution	4,421	4,
Residential respite care	Social Care		Local Authority			Private Sector	CCG Minimum Contribution	1,620	1,
	Social Care					Private Sector	CCG Minimum Contribution	140	
Felecare	Social Care		Local Authority			Private Sector Private Sector	CCG Minimum Contribution	1,223	1,
ntegrated Community Equipment Services Dementia care	Mental Health		Local Authority Local Authority			Private Sector Private Sector	CCG Minimum Contribution	500	
Community resources (voluntary sector	Carial Cara					Charit A/aluatan Caatan	CCG Minimum Contribution	252	
contracts and community capital)	Social Care		Local Authority			Charity/Voluntary Sector	CCG Minimum Contribution	250	2
Residential and Nursing Care (Social Care)	Social Care		Local Authority			Private Sector	CCG Minimum Contribution	1,663	1,
7 day working and avoiding hospital admissions	Social Care		Local Authority			Local Authority	CCG Minimum Contribution	200	
Whole systems realignment (commissioning	Social Care		Local Authority			Local Authority	CCG Minimum Contribution	225	
and finance support)	Social Cale		Local Authority					223	;
Disabled Facilities Grant			Local Authority			Private Sector	Local Authority Social Services	2,046	1,9
Social Care Capital	Social Care		Local Authority			Private Sector	Local Authority Social Services	1,187	1,
Care Act Implementation fund	Social Care		Local Authority			Local Authority	CCG Minimum Contribution	-	1,
_									
	+							17,478	36,

Health and Wellbeing Board Financial Benefits Plan

Warwickshire

If you would prefer to provide aggregated figures for the savings (columns F-J), for a group of schemes related to one benefit type (e.g. delayed transfers of care), rather than filling in figures against each of your individual schemes, then you may do so.

If so, please do this as a separate row entitled "Aggregated benefit of schemes for X", completing columns D, F, G, I and J for that row. But please make sure you do not enter values against both the individual schemes you have listed, and the "aggregated benefit" line. This is to avoid double counting the benefits.

However, if the aggregated benefits fall to different organisations (e.g. some to the CCG and some to the local authority) then you will need to provide one row for the aggregated benefits to each type of organisation (identifying the type of organisation in column D) with values entered in columns F-J.

2014/15

Please complete white cells (for as many rows as required):

riedse complete write cens (for as many row			2014/15						
Benefit achieved from	If other please specifiy	Scheme Name	Organisation to Benefit	Change in Unit activity Price measure (£)	Total (Saving) (£)	How was the saving value calculated?	How will the savings against plan be monitored?		
						Projects 1 2 & 3 = 3 per week (1 per CCG) = 156 annually Project 4 (Carers) 3 per	Savings against the plan will be monitored through quarterly reporting to the BCF programme Board, any issues will be		
Reduction in non-elective (general + acute only)		1. CUSTOMER/PATIENT JOURNEY 2. COMMUNITY RESILIENCE	NHS Provider	312 156		- week (1 per CCG) = 156 annually - 3 per week (1 per CCG) = 156 annually	escalated to the JCB.		
		2. COMMUNITY RESILIENCE		156		Homecare & reablement 6 per wk (2 per CCG)			
		3. CARE AT HOME		624		= 312 Crisis Response 6 per wk (2 per CCG) = 312			
		4. ACCOMODATION WITH SUPPORT FOUNDATION - 7 day working across the		52		- 1 per week difference between target and total benefits of			
		system (applies to all schemes)		41		- above projects			
eduction in delayed transfers of care		3. CARE AT HOME	NHS Commissioner	-		- We have seen a spike in qtr 1 this yr			
		4. ACCOMODATION WITH SUPPORT		-		- & qtr 2 looking high, not likely to			
		FOUNDATION - 7 day working across the system (applies to all schemes)		-		realise benefits against this metric in 14/15. Working to turn curve and improve in 15/16.			
						Projected that this will see increase in actual numbers, however a reduction as a proportion			
Reduction in permanent residential admissions		1. CUSTOMER/PATIENT JOURNEY	Local Authority			of the target population.			
		2. COMMUNITY RESILIENCE 3. CARE AT HOME	NHS Commissioner	8		Taking counterfactual we need to reduce by 19 - admissions in year to improve on baseline apportioned 50 / 50 across the 2 schemes			
		4. ACCOMODATION WITH SUPPORT -		8		apportioned 50 / 50 across the 2 schemes			
		D2A models		8		-			
						contributes to benefits above: - reduced non elective admissions reduction in permenant admissions to			
ncreased effectiveness of reablement			Local Authority			residential care			
						-			
						-			
						1			
						-			
Total									

2015/16

						2015/16	
			Change in activity				
			activity	Unit Price (£)	Total	How was the saving value calculated?	How will the savings against plan be
Benefit achieved from	Scheme Name	Organisation to Benefit	measure	(£)	(Saving) (£)	How was the saving value calculated?	monitored?
-							
Total							

Warwickshire								Red triangles indi	cate comments			
TVai WICKSIIII 6	1							_	tion on baseline (or	validity issue)		
Please complete the five white	cells in the Non	-Elective admissio	ons table. Other	white cells can be	completed/revised	l as appropriate.			nent on baseline of			
								Planned improves	nent on baseline of	3.5% or more		
Non - Elective admissions	s (general an	d acute)				_		_				
TOTI ELOCATO GALINOSIONI	o (generar an		Baseline (14-15 fig	ures are CCG plans			Pay for perfori	mance period			1	
Metric		04	Q1	Q2	03	04	01	02	03	04		
metric						(Jan 15 - Mar 15)			(Oct 15 - Dec 15)			
Total non-elective admissions in to hospital (general & acute) all-age		2,356	2,302		2,329	2,289	2,237		2,263	2,223		Rationale for Warwickshire admission rates already below national average, therefore plan is to absorb population growth, i.e. reduction of 2.3% redamber
hospital (general & acute), all-age, per 100,000 population	Numerator Denominator	13,024 552,710	12,723 552,710		12,870 552,710	12,723 555.744	12,430 555,744	12,566 555,744	12,574 555,744	12,431 559,083	1	ratings
	Denominator	552,/10	552,/10	552,710					555,744	559,083		
						hange in admissions	-1185 -2.3%					
					P4P annuai chan	ge in admissions (%) P4P annual saving	£2,134,174	average cost of a	£1,801	Rationale for change	This is the same	cost of a non-elective spell inc. MFF, for the 3 local Warwickshine providers, without XBDs
						r-er amoa saving	12,134,174	admission1	21,001	mom ±1,490	This is the avera	COST OF a HOPF executive specia Hick, whire, for the 3 social war wild safety provides, without Abos
The figures above are mapped	from the followi					ite cells can be rev	ised:					
		CCG b	aseline activity (14	4-15 figures are CCG	plans)				Contributing	CCG activity		
							%Warwickshire					
		Q4	Q1	Q2	Q3	%CCG registered population that has	resident	Q4	Q1	Q2	Q3	
		(Jan 14 - Mar 14)	(Apr 14 - Jun 14)	(Jul 14 - Sep 14)	(Oct 14 - Dec 14)	resident population	in CCG registered	(Jan 14 - Mar 14)	(Apr 14 - Jun 14)	(Jul 14 - Sep 14)	(Oct 14 - Dec 1	
	tributing CCGs					in Warwickshire	population					
NHS Birmingham		20,013	19,592	19,592	19,592	0.1%	0.2%	28	28	28		
NHS Coventry :	cestershire CCG	11,000	10,661	10,778 12,904	10,778 14,008	25.7% 0.2%	21.3%	2,830 28	2,742 25	2,772 25	2,77	
	NHS Nene CCG	14,986	13,008	13,326	14,069	0.2%	0.2%					
	Oxfordshire CCG	12,603	12,120	12,501	12,700	0.3%	0.3%	33				
NHS Redditch and B		4,307	4,139		4,405	0.8%	0.2%					
HS South East Staffs and Seisdon	HS Solihull CCG	6,650 5,307	6,344 5,394		6,295 5,390	0.6%	0.3%	42		38 45		
NHS South East Starts and Seisdon NHS South Wa		5,307	6.024	6.090	6.090	96.1%	45.6%	5,731	5.787	5.850		
NHS Warwicks		4,316	4.056	4,101	4,101	96.8%	31.0%	4,179	3.927	3,970		
NHS West Leid		8,087	6,944	7,349	7,288	0.5%	0.4%	44	38	40	4	
	Total						100%	13,024	12,723	12,862	12,87	
References												
1 The default figure of £1,490 in the t												
average reported spell cost of a non-												
reflect costs variations to a locality su	en as MFF or cohe	rt pricing. In recogni	tion of these variat	ions the average cost	can be revised in the	template although a r	ationale for any cha	ange should be provi	sed.			

Warwickshire

Please complete all white cells in tables. Other white cells should be completed/revised as appropriate.

Residential admissions				
Metric		Baseline (2013/14)	Planned 14/15	Planned 15/16
Permanent admissions of older people (aged 65 and	Annual rate	554.7	537.6	488.3
	Numerator	580	595	554
population	Denominator	104,380	110,672	113,449
		Annual change in admissions	15	-41
		Annual change in admissions %	2.6%	-6.9%

Metric		Baseline (2013/14)	Planned 14/15	Planned 15/16
Proportion of older people (65 and over) who were still at	Annual %	87.9	90.6	92.7
home 91 days after discharge from hospital into reablement / rehabilitation services	Numerator	785	847	908
reablement / renabilitation services	Denominator	890	935	980

Annual change in proportion 2.7 2.1 Annual change in proportion % 3.1%

Red triangles indicate comments

Planned deterioration on baseline (or validity issue)
Planned improvement on baseline

Rationale for red rating NB definition of indicator has changed to include self-funders in SALT guidance, as discussed with NHS England, so statistically significant improvement not expected.

Doidy	eu transiers or care													
			13-14 Bas	eline			14	/15 plans			15-1	6 plans		
	Metric		Q1 (Apr 13 - Jun 13)	Q2 (Jul 12 - Son 12)	Q3 (Oct 13 - Dec 13)	Q4 (Jan 14 - Mar 14)	Q1 (Apr 14 - Jun 14)	Q2 (Jul 14 - Son 14)	Q3 (Oct 14 - Dec 14)	Q4 (Jan 15 - Mar 15)	Q1 (Apr 15 - Jun 15)	Q2 (Jul 15 - Son 15)	Q3 (Oct 15 - Doc 15)	Q4 (Jan 16 - Mar 16)
			(Apr 13 - Jun 13)	(Jul 13 - Sep 13)	(Oct 13 - Dec 13)	(Jan 14 - Mar 14)	(Apr 14 - Jun 14)	(Jul 14 - Sep 14)	(Oct 14 - Dec 14)	(Jan 15 - Mar 15)	(Apr 15 - Jun 15)	(Jul 15 - Sep 15)	(Oct 15 - Dec 15)	(Jan 16 - Mar 16)
		Quarterly rate	864.9	919.4	854.6	818.7	1,062.4	886.2	822.6	787.5	1,026.9	853.8	791.3	756.9
per 100,	,000 population (aged 18+).	Numerator	3,778	4,016	3,733	3,606	4,679	3,903	3,623	3,490	4,551	3,784	3,507	3,376
		Denominator	436,800	436,800	436,800	440,430	440,430	440,430	440,430	443,195	443,195	443,195	443,195	446,012

Annual change in admissions Annual change in admissions 562 -477 Annual change in admissions %

Rationale for red ratings Quarter 1 14/15 actual data shown, as published.

Patient / Service User Experience Metric

		Baseline	Planned 14/15	Planned 15/16
Metric		(Jul 12 - Mar 13)	(if available)	
Carer-reported Quality of Life (ASCOF 1D)	Metric Value	8.1	8.4	N/A
	Numerator	n/a	n/a	N/
	Denominator	n/a	n/a	N/
Improvement indicated by:	<please select=""></please>			

Local Metric

		Baseline	Planned 14/15	Planned 15/16
Metric		Apr 13 - Mar 14	(if available)	
	Metric Value	66.2	70.1	71.8
long-term condition. Nb a weighted directly standardised	Numerator	2,375	2,445	2,432
percentage is used so the metric does not equal numerator/denominator	Denominator	3,450	3,353	3,256
Improvement indicated by:	<please select=""></please>			

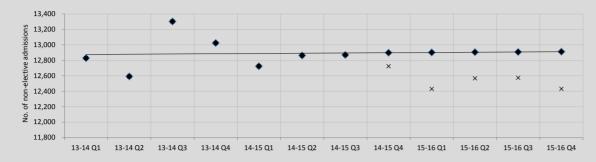
Warwickshire

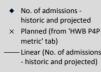
To support finalisation of plans, we have provided estimates of future performance, based on a simple 'straight line' projection of historic data for each metric. We recognise that these are crude methodologies, but it may be useful to consider when setting your plans for each of the national metrics in 2014/15 and 2015/16. As part of the assurance process centrally we will be looking at plans compared to the counterfactual (what the performance might have been if there was no BCF).

No cells need to be completed in this tab. However, 2014-15 and 2015-16 projected counts for each metric can be overwritten (white cells) if areas wish to set their own projections.

Non-elective admissions (general and acute)

		Historic			Baseline				Projection				
Metric		13-14 Q1	13-14 Q2	13-14 Q3	13-14 Q4	14-15 Q1	14-15 Q2	14-15 Q3	14-15 Q4	15-16 Q1	15-16 Q2	15-16 Q3	15-16 Q4
Total non-elective admissions (general & acute), all-age	No. of admissions -												
	historic and projected										1		i l
		12,828	12,591	13,303	13,024	12,723	12,862	12,870	12,899	12,902	12,905	12,908	12,911



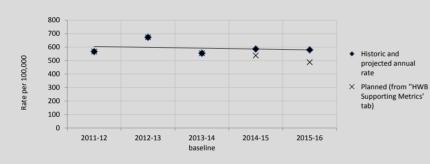


		Projected				
		2014 -2015	2015-16	2015-16	2015-16	2015-16
Metric		Q4	Q1	Q2	Q3	Q4
Total non-elective admissions (general & acute), all-age	Quarterly rate	2,333.7	2,321.5	2,322.1	2,322.7	2,309.4
	Numerator	12,899	12,902	12,905	12,908	12,911
	Denominator	552,710	555,744	555,744	555,744	559,083

 $^{{}^{*}}$ The projected rates are based on annual population projections and therefore will not change linearly

Residential admissions

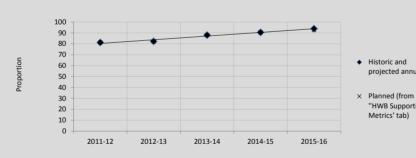
Metric			2012-13 historic	2013-14 baseline		2015-16 Projected
Permanent admissions of older people (aged 65 and	Historic and projected	567	674	555	586	580
over) to residential and nursing care homes, per 100,000	annual rate	007	07.1	000	000	000
population	Numerator	570	705	580	648	658
	Denominator	100.300	104 380	104 380	110 672	113 449



This is based on a simple projection of the metric proportion.

Reablement

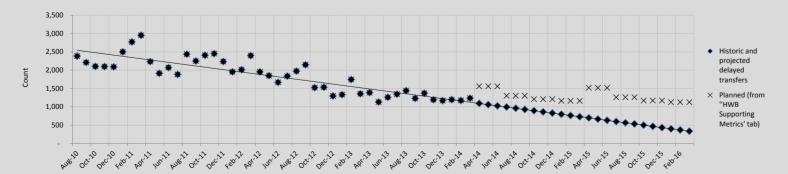
Metric						2015-16 Projected
Proportion of older people (65 and over) who were still at home 91 days after discharge from hospital into	Historic and projected annual %	81.2	82.2	87.9	90.5	93.8
reablement / rehabilitation services	Numerator	435	695	785	805	835
	Denominator	535	845	890	890	890



This is based on a simple projection of the metric proportion, and an unchanging denominator (number of people offered reablement)

Delayed transfers

		Historic											
Metric		Aug-10	Sep-10	Oct-10	Nov-10	Dec-10	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jul-11
Delayed transfers of care (delayed days) from hospital	Historic and projected												
	delayed transfers	2,382	2,208	2,102	2,096	2,090	2,499	2,770	2,949	2,234	1,914	2,068	1,884



projected annual %

"HWB Supporting Metrics' tab)

		Projected rat	es*						
		2014-15				2015-16			
Metric		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
	Quarterly rate	721.9	654.7	587.4	516.9	450.0	383.2	316.3	247.9
per 100,000 population (aged 18+).	Numerator	3,180	2,883	2,587	2,291	1,994	1,698	1,402	1,106
	Denominator	440,430	440,430	440,430	443,195	443,195	443,195	443,195	446,012

^{*} The projected rates are based on annual population projections and therefore will not change linearly

HWB Financial Plan

Date	Sheet	Cells	Description
28/07/2014	Payment for Performance	B23	formula modified to =IF(B21-B19<0,0,B21-B19)
28/07/2014	1. HWB Funding Sources	C27	formula modified to =SUM(C20:C26)
28/07/2014	HWB ID	J2	Changed to Version 2
28/07/2014	a	Various	Data mapped correctly for Bournemouth & Poole
29/07/2014	a	AP1:AP348	Allocation updated for changes
28/07/2014	All sheets	Columns	Allowed to modify column width if required
30/07/2014	8. Non elective admissions - CCG		Updated CCG plans for Wolverhampton, Ashford and Canterbury CCGs
30/07/2014	6. HWB supporting metrics	D18	Updated conditional formatting to not show green if baseline is 0
30/07/2014	6. HWB supporting metrics	D19	Comment added
30/07/2014	7. Metric trends	K11:O11, G43:H43,G66:H66	Updated forecast formulas
30/07/2014	Data	Various	Changed a couple of 'dashes' to zeros
30/07/2014	5. HWB P4P metric	H14	Removed rounding
31/07/2014	1. HWB Funding Sources	A48:C54	Unprotect cells and allow entry
01/08/2014	5. HWB P4P metric	G10:K10	Updated conditional formatting
			formula modified to
01/08/2014	5. HWB P4P metric	H13	=IF(OR(G10<0,H10<0,110<0,J10<0),"", F(OR(ISTEXT(G10),ISTEXT(H10),ISTEXT(J10),ISTEXT(J10),"", F(SUM(G10:J10)=0,"",(SUM(G10:J10)/SUM(C10:F10))-1)))
01/08/2014	5. HWB P4P metric	H13	Apply conditional formatting
01/08/2014	5. HWB P4P metric	H14	formula modified to =if(H13="","",-H12*1/4)
01/08/2014	4. HWB Benefits Plan	J69:J118	Remove formula
01/08/2014	4. HWB Benefits Plan	B11:B60, B69:B118	Texted modified
Version 2			
13/08/2014	4. HWB Benefits Plan	161, 1119, J61, J119	Delete formula
13/08/2014	4. HWB Benefits Plan	rows 119:168	Additional 50 rows added to 14-15 table for organisations that need it. Please unhide to use
13/08/2014	4. HWB Benefits Plan	rows 59:108	Additional 50 rows added to 15-16 table for organisations that need it. Please unhide to use
13/08/2014	3. HWB Expenditure Plan	rows 59:108	Additional 50 rows added to table for organisations that need it. Please unhide to use
13/08/2014	a	M8	Add Primary Care to drop down list in column I on sheet '3. HWB Expenditure Plan'
13/08/2014	HWB ID	J2	Changed to Version 3
13/08/2014	6. HWB supporting metrics	C11, I32, M32	Change text to 'Annual change in admissions'
13/08/2014	6. HWB supporting metrics	C12, I33, M33	Change text to 'Annual change in admissions %'
13/08/2014	6. HWB supporting metrics	C21	Change text to 'Annual change in proportion'
13/08/2014	6. HWB supporting metrics	C22	Change text to 'Annual change in proportion %'
13/08/2014	6. HWB supporting metrics	D21	Change formula to =if(D19=0,0,D 18 -C 18)
13/08/2014	6. HWB supporting metrics	D21	Change format to 1.dec. place
13/08/2014	6. HWB supporting metrics	E21	Change formula to = if(E19=0,0,E 18 -D 18)
13/08/2014	6. HWB supporting metrics	E21	Change format to 1.dec. place
13/08/2014	6. HWB supporting metrics	D22	Change formula to =if(D19=0,0,D 18 /C 18-1)
13/08/2014	6. HWB supporting metrics	E22	Change formula to =if(E19=0,0,E 18 /D 18 -1)
13/08/2014	5. HWB P4P metric	J14	Cell can now be modified - £1,490 in as a placeholder
13/08/2014	5. HWB P4P metric	N9:AL9	Test box for an explanation of why different to £1,490 if it is.
13/08/2014	4. HWB Benefits Plan	H11:H110, H119:H218	Change formula to eg. =H11*G11
13/08/2014	2. Summary	G44:M44	Test box for an explanation for the difference between the calculated NEL saving on the metrics tab and the benefits tab